**UNIVERSITY OF CUMBRIA**  
  
**COURSEWORK REASSESSMENT REQUIREMENT** 

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| **Module Code:** HPRO6002 TFB1 22-3 Sem1 |
| **Module Title:** Programme and Portfolio Management |
| **Tutor:** Eddie Borup / Iain McKend |
| **Title of the item of work:** Written Submission (Full title and requirement below) |
| **Wordage:** 2500 |
| **Details and Criteria:**   |  | | --- | | This assignment assesses competence in Module Learning Objectives 2 and 3. For information these are : |   *LO2 - Discuss accepted methods of project selection and work prioritisation and critically evaluate the implementation of these techniques in a specific context.*  *LO3 - Recommend beneficial changes that could be made to 3P management practices in a specific organisational setting*  **Requirement**:  To achieve this you need to produce a piece of written work which addresses the requirements of the following **title**:  **Transformation is considered by project professionals to be an organisation’s route to greater profitability and/or effectiveness. Critically evaluate the relationship between an organisation’s strategy and its use of a portfolio and programme construct to select projects and achieve successful transformation. Drawing on examples from your own experience or publicised cases, make recommendations on best practice for an organisation’s portfolio management and its programme management.**  You may choose a Report **or** an Essay format, but you must remain consistent in whichever format you choose. The **Wordcount is 2500** words. The marking criteria can be viewed in the rubric table below.  A suggested structure for your submission is:  Title Page  Executive Summary  Table of Contents  **Introduction**  **Main Discussion**  **Conclusions and Recommendations**  List of References  Appendices / Supporting Information if required  Note: The items identified in bold are those included in the word limit.   |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | | **Criteria and Weighting** | **100-70 Distinction** | **69-60 Merit** | **59-50 High Pass** | **49-40 Pass** | **39-20 Below Pass** | **19-0 Below Pass** | | **Critical evaluation of portfolio management in light of strategy and its influence on both programme and project management (40%)** | In addition, your work demonstrates independent thought and contribution based upon well supported analysis and discussion. | You demonstrate a very good understanding of this area and you are making use of appropriate literature and examples to further demonstrate this | Your work demonstrates a good understanding of this area.  Your use of references is minimal or demonstrates a low level of academic rigour | Your work demonstrates a satisfactory understanding of this subject area but may lack supporting references | Your work demonstrates an awareness here but not a full understanding | Your work does not demonstrate competence in this area at all | | **Recommendations for improved practice based on programme management activities**  **(25%)** | In addition, your work demonstrates independent thought and contribution based upon well supported analysis and discussion. | You demonstrate a very good understanding of this area and you are making use of appropriate literature and examples to further demonstrate this | Your work demonstrates a good understanding of this area.  Your use of references is minimal or demonstrates a low level of academic rigour | Your work demonstrates a satisfactory understanding of this subject area but may lack supporting references | Your work demonstrates an awareness here but not a full understanding | Your work does not demonstrate competence in this area at all | | **Recommendations for improved practice based on portfolio management activities**  **(25%)** | In addition, your work demonstrates independent thought and contribution based upon well supported analysis and discussion. | You demonstrate a very good understanding of this area and you are making use of appropriate literature and examples to further demonstrate this | Your work demonstrates a good understanding of this area.  Your use of references is minimal or demonstrates a low level of academic rigour | Your work demonstrates a satisfactory understanding of this subject area but may lack supporting references | Your work demonstrates an awareness here but not a full understanding | Your work does not demonstrate competence in this area at all | | **Written submission structure, presentation and referencing (including introduction and conclusions)**  **(10%)** | Your introduction and conclusion are of a professional standard.  Your written structure is clear and consistent.  Your writing style contains no, or virtually no, errors in spelling or grammar. | Your introduction and conclusion are fully consistent with your main discussion.  Your submission is well written but there may be minor issues with structure, spelling or grammar. | Your introduction and conclusion largely support your main discussion but there may be one or two minor inconsistencies.  Your submission is well written but may contain multiple structural, spelling or grammatical errors. | Your introduction and conclusion are weak, incomplete or contradict you main discussion.  Your submission is not written to a professional standard but the meaning of your work can be clearly understood. | Your introduction and conclusions are either missing or very poor in terms of quality.  Your discussion is incomplete, very poorly structured or very poorly written so that the purpose or focus of the report cannot be clearly understood. | Conclusion and Introduction likely to be missing.  Work very poorly presented or written.  The focus or purpose of the report cannot be identified. |   Assignment 2 Resit   |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | | Student: | | | |  |  |  | | Criteria | Max Mark Achievable | Mark Awarded | Comments | | | | | Critical evaluation of portfolio management in light of strategy and its influence on both programme and project management | 40 |  |  | | | | | Recommendations for improved practice based on programme management activities | 20 |  |  | | | | | Recommendations for improved practice based on portfolio management activities | 20 |  |  | | | | | Written submission structure, presentation and referencing (including introduction and conclusions) | 20 |  |  | | | | | Total | **100** |  |  | | | | |
| **SUBMISSION DATE AS PER STUDENT PORTAL**  *(Please tick as appropriate below - must be completed)*  **To be submitted via the appropriate Blackboard site on or before 16:59 on 5th May 2023. Use the resubmission link in the assessment tab of the module.**  To be submitted through the Virtual Learning Environment (e.g., Blackboard) as detailed above, in accordance with instructions given by the course team.  ü |